APPENDIX H

HRA BASE BUDGET 2013/14 BY DIVISION

CUSTOMER EXPERIENCE	2012/13	Inflation	Commitment	Rents	Savings	Redirection	2013/14
	Revised						Base
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure:							
Employees	1,344	14	_	_	(23)	_	1,335
Running Costs	519	10	_	_	(10)	_	519
Responsive Repairs/Heating Repairs	96	2	_	_	(9)	400	489
Corporate Support Costs/SLAs	40	_	_	_	_	_	40
Sub-total	1,999	26	-	-	(42)	400	2,383
Income:							
Recharges	(75)	_	_	_	_	_	(75)
Sub-total	(75)	-	-	-	-	-	(75)
TOTAL CUSTOMER EXPERIENCE	1,924	26	_	-	(42)	400	2,308

HRA SUPPORT COSTS	2012/13	Inflation	Commitment	Rents	Savings	Redirection	2013/14
	Revised	01000	01000	01000	01000	01000	Base
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure:							
Employees	1,823	18	_	_	(138)	_	1,703
Running Costs	3,032	61	1,000	_	(1,064)	_	3,029
Thames Water Charges	12,098	_	_	_	(124)	_	11,974
Contingency/Contribution to Reserves	6,028	121	_	_	(2,552)	_	3,596
Regeneration Landlord Commitments	7,400	_	_	_	· –	_	7,400
Contribution to Investment Programme	5,333	_	_	_	_	_	5,333
Planned Maintenance	7,395	_	_	_	_	_	7,395
Corporate Support Costs/SLAs	17,460	_	_	_	(400)	_	17,060
Depreciation	44,873	_	5,000	_	_	_	49,873
Other Debt Charges	31,644	_	_	_	_	_	31,644
Tenant Management Organisations	300	_	_	_	_	_	300
Sub-total	137,386	199	6,000	-	(4,278)	-	139,307
Income:							
Rents – Dwellings	5,169	_	3,600	61	_	_	8,830
Commission Receivable	(2,157)	_	_	_	22	_	(2,135)
Interest on Balances	(77)	_	_	_	_	_	(77)
Recharges	(2,196)	(16)	_	_	_	_	(2,212)
Sub-total	739	(16)	3,600	61	22	-	4,406
TOTAL HRA SUPPORT COSTS	138,125	183	9,600	61	(4,256)	_	143,713

SPECIALIST HOUSING SERVICES	2012/13	Inflation	Commitment	Rents	Savings	Redirection	2013/14
	Revised						Base
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure:							
Employees	4,837	48	_	-	(61)	-	4,824
Running Costs	2,201	44	_	_	(82)	-	2,163
Thames Water Charges	32	_	_	_	(1)	-	31
Grounds Maintenance/Estate Cleaning	41	1	_	_	(4)	-	38
Responsive Repairs/Heating Repairs	2,881	58	_	_	(113)	1,400	4,226
Corporate Support Costs/SLAs	4,293	_	_	_	(128)	_	4,165
Other Debt Charges	43	_	_	_	_	-	43
Tenant Management Organisations	5,297	45	_	_	(342)	_	5,000
Sub-total	19,625	196	_	-	(731)	1,400	20,490
Income:							
Rents – Dwellings	(15,885)	_	_	(1,532)	_	_	(17,417)
Rents – Non-Dwellings	(4,724)	_	_	(91)	_	_	`(4,815)
Heating/Hot Water Charges	(442)	_	_	(191)	_	_	(633)
Tenant Service Charges	(773)	_	_	`(16)	_	_	(789)
Thames Water Charges	(791)	_	_	`(2)	_	_	(793)
Commission Receivable	(565)	_	_	_	_	_	(565)
Leaseholders - Major Works	(6,530)	_	_	_	_	_	(6,530)
Leaseholders – Service Charges	(15,850)	_	_	_	_	_	(15,850)
Interest on Balances	(175)	_	_	_	_	_	(175)
Commercial Property Rents	(6,664)	_	_	_	_	_	(6,664)
Fees and Charges	(86)	_	_	5	_	_	(81)
Capitalisation	(86)	_	_	_	_	_	(86)
Recharges	(26)	_	_	_	_	_	(26)
Sub-total	(52,597)	-	_	(1,827)	-	-	(54,424)
TOTAL SPECIAL HOUSING SERVICES	(32,972)	196	_	(1,827)	(731)	1,400	(33,934)

CHIEF EXECUTIVE'S	2012/13	Inflation	Commitment	Rents	Savings	Redirection	2013/14
	Revised	01000	01000	81000	01000	81000	Base
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure:							
Employees	1,213	12	_	_	(78)	_	1,147
Running Costs	520	11	_	_	· -	_	531
Corporate Support Costs/SLAs	2	_	_	_	_	_	2
Sub-total	1,735	23	-	_	(78)	-	1,680
Income:							
Capitalisation	(184)	_	_	_	_	_	(184)
Sub-total	(184)	-	-	-	(78)	-	(184)
TOTAL CHIEF EXECUTIVE'S	1,551	23	_	_	(78)	_	1,496

COMMUNITY ENGAGEMENT	2012/13 Revised £'000	Inflation £'000	Commitment £'000	Rents £'000	Savings £'000	Redirection £'000	2013/14 Base £'000
Expenditure:							
Employees	975	10	_	_	_	_	985
Running Costs	539	11	_	_	_	_	550
Responsive Repairs/Heating Repairs	350	7	_	_	_	_	357
Sub-total	1,864	28	_	-	_	_	1,892
	·						
TOTAL COMMUNITY ENGAGEMENT	1,864	28	_	-	_	-	1,892

MAINTENANCE AND COMPLIANCE	2012/13	Inflation	Commitment	Rents	Savings	Redirection	2013/14
	Revised £'000	£'000	£'000	£'000	£'000	£'000	Base £'000
Expenditure:							
Employees	4,707	47	_	_	_	480	5,234
Running Costs	2,461	49	_	_	_	_	2,510
Responsive Repairs/Heating Repairs	39,546	790	_	_	(52)	1,057	41,341
Corporate Support Costs/SLAs	691	_	_	_	· -	_	691
Sub-total	47,405	886	-	-	(52)	1,537	49,776
Income:							
Fees and Charges	(35)	_	_	_	_	_	(35)
Capitalisation	(3,331)	_	_	_	_	_	(3,331)
Sub-total	(3,366)	-	-	-	-	-	(3,366)
TOTAL MAINTENANCE AND COMPLIANCE	44,039	886	_	_	(52)	1,537	46,410

OPERATIONS	2012/13	Inflation	Commitment	Rents	Savings	Redirection	2013/14
	Revised £'000	£'000	£'000	£'000	£'000	£'000	Base £'000
Expenditure:							
Employees	10,743	108	_	_	(110)	370	11,111
Running Costs	10,850	217	_	_	(532)	_	10,534
Thames Water Charges	65	_	_	_	· _	_	65
Grounds Maintenance/Estate Cleaning	14,049	281	_	_	_	_	14,330
Responsive Repairs/Heating Repairs	26	1	_	_	_	630	657
Corporate Support Costs/SLAs	119	_	_	_	_	_	119
Sub-total	35,852	606	-	-	(642)	1,000	36,816
Income:							
Rents – Dwellings	(170,683)	_	_	(9,836)	_	_	(180,519)
Heating/Hot Water Charges	(9,042)	_	_	90	_	_	(8,952)
Tenant Service Charges	(11,735)	_	_	(80)	_	_	(11,815)
Thames Water Charges	(11,202)	_	_	(17)	_	_	(11,219)
Fees and Charges	(718)	_	_	` _ '	(150)	_	(868)
Capitalisation	(50)	_	_	_	(50)	_	(100)
Sub-total	(203,430)	-	-	(9,843)	(200)	-	(213,473)
TOTAL OPERATIONS	(167,578)	606	_	(9,843)	(842)	1,000	(176,657)

MAJOR WORKS	2012/13	Inflation	Commitment	Rents	Savings	Redirection	2013/14
	Revised						Base
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure:							
Employees	2,738	27	_	_	_	_	2,765
Running Costs	120	3	_	_	(31)	_	92
Responsive Repairs/Heating Repairs	10	_	_	_	· -	1,726	1,736
Corporate Support Costs/SLAs	5	_	_	_	_	_	5
Sub-total	2,873	30	_	_	(31)	1,726	4,598
Income:							
Fees and Charges	(9)	_	_	_	_	_	(9)
Capitalisation	(2,015)	_	_	_	_	_	(2,015)
Sub-total	(2,024)	-	_	-	-	-	(2,024)
TOTAL MAJOR WORKS	849	30	_	_	(31)	1,726	2,574

HEATING ACCOUNT	2012/13 Revised £'000	Inflation £'000	Commitment £'000	Rents £'000	Savings £'000	Redirection £'000	2013/14 Base £'000
Expenditure:							
Heating Account	12,198	_	_	_	_	_	12,198
Sub-total	12,198	_	_	_	-	_	12,198
TOTAL HEATING ACCOUNT	12,198	_	_	_	_	_	12,198